



**Orange County  
Continuum of Care Board  
Special Meeting  
January 19, 2021**

**Presentation by the  
Orange County Sheriff's Department  
Sheriff Don Barnes  
Orange County Sheriff's Department**

# Orange County Sheriff's Department Behavioral Health Efforts

Sheriff Don Barnes  
January 19, 2021

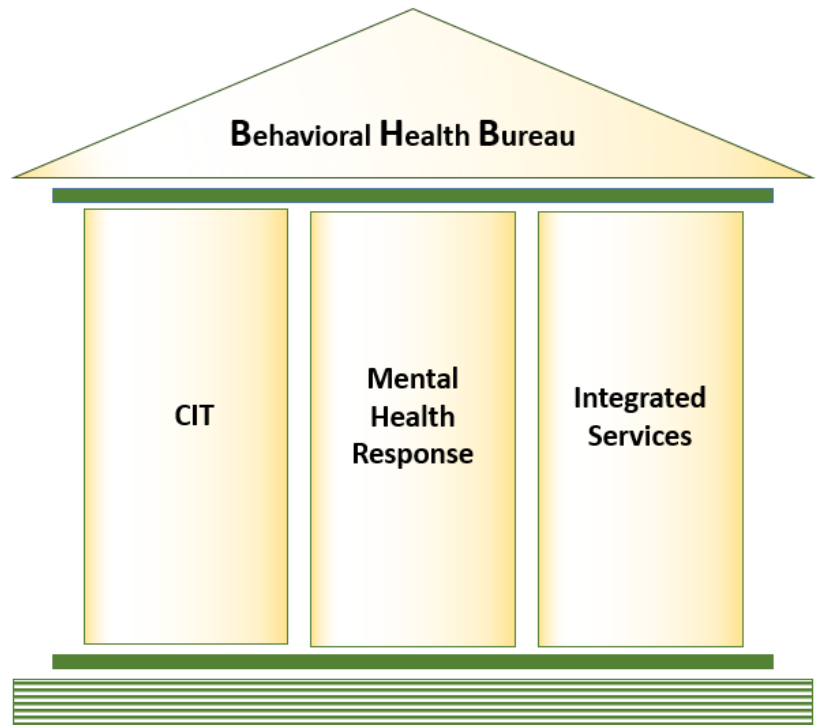


ORANGE COUNTY  
SHERIFF'S DEPARTMENT

# Behavioral Health Bureau



- Behavioral Health Bureau was formed in December 2020.
- Consists of 1 Captain, 3 sergeants, 4 deputies. Additionally 50 HLOs receive guidance and direction from the bureau.
- Works collaboratively with the County's Health Care Agency, mental health professionals, and community stakeholders to reduce recidivism and increase crisis intervention services.
- The bureau stands upon three foundational pillars, Critical Incident Training, Mental Health Response, and Integrated Services.



# Crisis Intervention Training



CIT

- 100% of Sworn staff will receive 16 hours of training

Advanced  
CIT

- 25% of Sworn staff will receive 40 hours of training

# Enhancing Homeless and Mental Health Response Efforts



## HLO

- Redefinition of Roles and Responsibilities
- Deployment Model

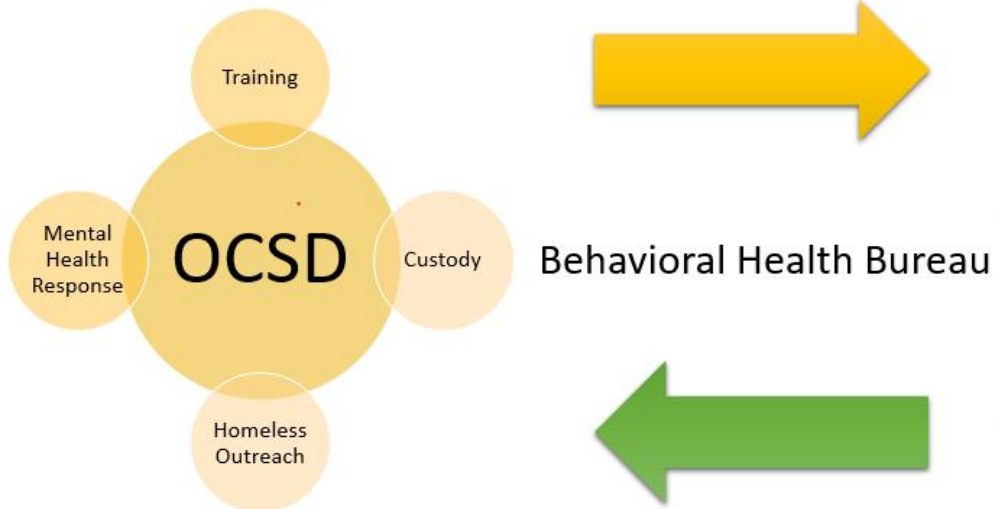
## PERT

- Overhaul OCSD's PERT model
- Incorporate case management
- Expansion into other OCSD patrol areas

## Analytics

- Evaluation of calls for referral into case management
- Analyze quantity and quality of calls as well as their outcomes

# Integrated Services



# Orange County Jail System



## 5 Jail Facilities at 3 Locations



### Central Jail Complex

**Capacity:** 2,724 inmates

- Men's Central Jail
- Women's Central Jail
- Intake Release Center



### Theo Lacy Facility

**Capacity:** 3,442 Inmates



### James A. Musick Facility

**Temporarily Closed**

Construction of 512 and 384 bed facilities scheduled to begin July 2020.

**March 7, 2020 Total Population: 5,303**  
**Jan. 19, 2021 Total Population: 3,338**



# Jail Reforms to Address Mental Health Crisis



## Implemented New Objective Classification System

- Inmates classified on objective criteria
- Revised policies and procedures
- Updated jail data systems
- Increased out-of-cell time
- Increased access to care

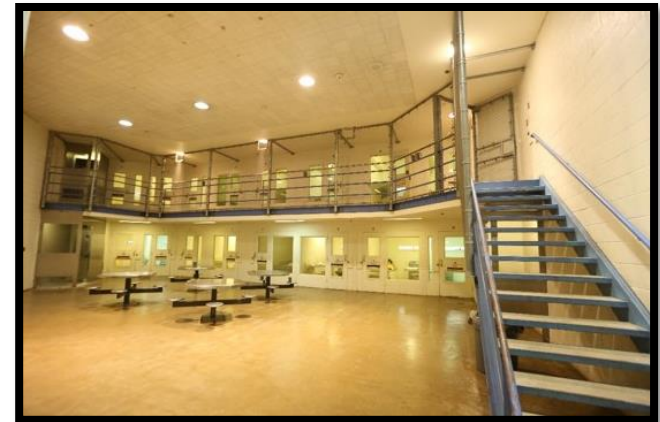


# Jail Reforms to Address Mental Health Crisis



## New Mental Health Housing Modules Plan Components:

- Modify classrooms for additional program space
- Build out Modules K, L and M
- Increase LPS beds from 5 to 30 for males
- Increase LPS beds from 0 to 15 for females
- Add an ADA compliant cell to each sector
- Add ADA compliant restroom facilities
- Install security fencing on upper tiers



# Jail Reforms to Address Mental Health Crisis



## Enhanced Staff Training

- Naloxone Program
- Suicide prevention
- Crisis Intervention Training
- Trauma Informed Care
  - Recognize the presence of trauma symptoms
  - De-escalation/communication techniques
  - Avoid re-traumatization



# Jail Reforms to Address Substance Use Disorder



- New SUD Step Down Units
- Medically Assisted Treatment Program (MAT)
  - First used in 2015
  - Expanded use in 2019
  - As of February 2020 (pre-COVID) a total of 535 Participants
  - High costs of prescriptions is high (\$174K per month).

# Orange County Sheriff's Department



**Thank you for your  
support!**

# **System of Care Update**

Jason Austin

Director of Care Coordination

# Business Calendar – Item #2

## Project Roomkey

- The County of Orange continues to operate:
  - temporary isolation shelters for individuals experiencing homelessness who are COVID-19 sick or symptomatic
  - Congregate shelter site for individuals experiencing homelessness who are COVID-19 positive
- Total capacity to serve 275 individuals
- Referrals into the program will be made by Public Health Services, hospitals, shelters, street outreach teams, and law enforcement

## Business Calendar – Item #2

### Emergency Rental Assistance (ERA) Overview

- Established by the Consolidated Appropriation Act of 2021
- Provides \$25 billion to the U.S. Department of the Treasury for the administration of the ERA Program
- To assist household that are unable to pay rent and utilities due to the COVID-19 pandemic
- ERA Program funds to be provided directly to the States, US. Territories, local governments with more than 200,000 residents (based on 2019 U.S. Census Bureau data)



# Business Calendar – Item #2

## Timeline

- Funding announced on December 27, 2020
- Prospective grantees to provide payment information and assigned the acceptance of award term forms by January 12, 2021
- Funding expected to be dispersed to grantees on January 27, 2021
- Funding to be 100% expended by December 31, 2021

# Business Calendar – Item #2

## Funding Allocations

- The State of California which accounts for 11.95 percent of the Nation's population is expected to receive a maximum allocation of \$2,610,593,356.20.
- In Orange County, the following jurisdictions are eligible to receive allocations due to populations over 200,000:
  - County of Orange
  - City of Anaheim
  - City of Santa Ana
  - City of Irvine

# Business Calendar – Item #2

## Eligible Households

- Eligible Households for ERA are defined as a renter household in which at least one or more individuals meets the following criteria:
  - Qualified for unemployment or has experienced a reduction in household income, incurred significant costs, or experienced a financial hardship due to COVID-19;
  - Demonstrates a risk of experiencing homelessness or housing instability;
  - Has a household income at or below 80 percent of the area median income (AMI); and
  - Assistance is not duplicative of any other federally funded assistance.

# **Continuum of Care Updates**

Zulima Lundy, Continuum of Care Manager

# Business Calendar – Item #3

## CoC Notice of Funding Availability (NOFA)

- **FY2020**
  - HUD has cancelled the FY2020 CoC NOFA
  - All grants included in the Orange County CoC's 2020 Grant Inventory Worksheet and expiring in 2021 will be automatically renewed for one 12-month period
  - Grant renewals will reflect Fair Market Rent adjustments, as applicable
  - HUD has not yet announced how the renewal process will occur
- **FY2021**
  - FY 2021 CoC Program Registration forms are now available with a submission deadline of 2:00 p.m. on March 4, 2021
  - Collaborative Applicant will review and submit on behalf of Orange County CoC

# Business Calendar – Item #3

## HUD Updates

- **Waiver for 2021 Unsheltered Point In Time (PIT) Count**
  - On December 17, 2020, the Office of Care Coordination submitted an exception request to forgo the 2021 Unsheltered PIT Count
  - On December 18, 2020, HUD granted the exception to conducting any unsheltered PIT count.
- **HUD Waivers**
  - On December 31, 2020, HUD released another waiver that extends the temporary flexibilities currently in place for the CoC Program and Emergency Solutions Grant (ESG) Program

# Business Calendar – Item #3

## 2021 Sheltered Count and Housing Inventory Count

- 211OC leads the annual Sheltered Count and the Housing Inventory Count (HIC)
- January 25, 2021 is the night of the Sheltered Count and HIC
- 211OC emailed agencies with both HMIS participating and HMIS non-participating projects to review the Sheltered Count and HIC process and deadlines
  - First deadline for agencies is February 1, 2021
- For more information visit the [2021 HIC & Sheltered PIT knowledge base article](#)

## Business Calendar – Item #3

### Longitudinal System Analysis (LSA) Extension Request

- 211OC has been working on the LSA since October 2020
- Issues came up that considered the data “unusable”
- Guidance is pending from HUD on what errors make the LSA data “unusable”
- 211OC requested an extension from HUD for the LSA submission and was approved to submit on January 29, 2021
- Original deadline was January 15, 2021



# Business Calendar – Item #3

## HMIS User License Fees

- On December 17, 2020, the CoC Board approved the HMIS User License Fee Policy
- On January 8, 2021, 211OC sent emails to HMIS participating agencies
  - Provided background on CoC Board Action
  - Opportunity to review and confirm number of HMIS user licenses in use by agency
- 211OC issued invoices to HMIS participating agencies. Agencies have 60 days from invoice date to submit payment

# Business Calendar – Item #3

## Homeless Housing, Assistance and Prevention (HHAP) Round 2

- NOFA released on November 13, 2020
- Application is due January 25, 2021
- The Office of Care Coordination will complete the application on behalf of the CoC as the designated Administrative Entity
- Will support Homekey Operations per prior CoC Board action
- Transitional Aged Youth Set Aside to be programmed at later date.

# Business Calendar – Item #3

## Request For Proposals (RFP) Updates

- COVID-19 Homelessness and Prevention Response RFP
  - Project A: Homeless Prevention
  - Project B: Rapid Rehousing
  - Project C: COVID-19 Response Services
- Coordinated Entry System for Individuals RFP
  - RFP closed
  - Review underway
- Bridges at Kraemer Place RFP
  - RFP closed
  - Review underway

# Business Calendar – Item #3

## Commission to End Homelessness

### Homeless Service Mapping Survey

- Survey to better understand the services and resources in Orange County for those experiencing homelessness
- Information collected will support the mapping of the System of Care
- Survey requests:
  - Primary contact details
  - Services provided, including capacity and types of assistance
  - Eligibility and target populations
  - Funding duration and sources
  - Referral and access criteria
- Update to be provided at February meeting

# Business Calendar – Item #3

## COVID-19 Homelessness Response Funding

- Maximizing Funding Available
  - Expenditures December 30, 2020 paid with CARES Act funding
  - Letter of Agreements for the provision of Alternative Shelter Placement will continue to be an available resource to the Continuum of Care Providers
- Approximately 10,533 alternative shelter nights have been provided since the program was implemented
- Currently assisting 54 households with alternative shelter
  - 11 families experiencing unsheltered homelessness
  - 43 individuals at high risk for severe COVID-19 illness
- Approximately \$250,000 of \$1.2 million has been committed to date

# **Homeless Emergency Aid Program (HEAP) and California Emergency Solutions and Housing (CESH) Contracts**

**Zulima Lundy, CoC Manager and Maricela Rios-  
Faust, Vice Chair**

# Business Calendar – Item #4

## Recommended Action

- Approve the renewal of expiring service contracts funded by HEAP and CESH for an additional one-year term utilizing CESH Round 2 and HHAP Round 1 funding as presented to the Policies, Procedures and Standards Committee.

## Business Calendar – Item #4

Homeless  
Emergency Aid  
Program

California  
Emergency  
Solutions and  
Housing - Round 1

Homeless  
Housing,  
Assistance and  
Prevention

California  
Emergency  
Solutions and  
Housing - Round 2



# Business Calendar – Item #4

## Homeless Emergency Aid Program

- One time \$500 million block grant program created in 2018
- \$15,568,715.65 allocated to Orange County CoC
  - \$778,435.78 – 5% minimum Youth set aside
- Expenditure Deadlines
  - 50% must be contractually obligated by January 1, 2020
  - 100% must be expended by June 30, 2021
- Orange County CoC's HEAP Implementation
  - Capital Projects Total – \$13,385,735.00
  - Service Contracts Total – \$1,883,980.00
    - Initial service contracts for 24-month terms from May 1, 2019 to April 30, 2021

# Business Calendar – Item #4

Homeless Emergency Aid Program	
<b>Capital Projects Total</b>	<b>\$13,385,735.00</b>
City of Buena Park	\$6,413,300.00
City of Laguna Beach	\$544,000
City of Placentia	\$5,650,000.00
Covenant House California (Youth Set Aside)	\$778,435.00
<b>Service Contracts Total*</b>	<b>\$1,883,980.00</b>
City Net – Central SPA – Street Outreach	\$350,000.00
City of Laguna Beach – South SPA – Shelter Operations	\$365,000.00
Families Forward – Countywide – Homeless Prevention	\$500,000.00
Family Assistance Ministries – South SPA – Diversion	\$30,000.00
Mercy House – South SPA – Street Outreach and Rapid Rehousing	\$638,980.000

\* Initial Service Contracts for 24-month term from May 1, 2019 to April 30, 2021

## Business Calendar – Item #4

- \$941,990 in funding is needed to renew the HEAP Service Contracts for an additional one-year term from May 1, 2021 to April 31, 2022.
  - May want to include a 5% increase in funding for an approximate total of \$1 million to account for increased costs
- **Recommend utilizing \$ 1 million HHAP Round 1 funding to renew the HEAP Service Contracts**

	12-month Contract
<b>Service Contracts Total*</b>	<b>\$941,990.00</b>
City Net – Central SPA – Street Outreach	\$175,000.00
City of Laguna Beach – South SPA – Shelter Operations	\$182,500.00
Families Forward – Countywide – Homeless Prevention	\$250,000.00
Family Assistance Ministries – South SPA – Diversion	\$15,000.00
Mercy House – South SPA – Street Outreach and Rapid Rehousing	\$319,490.00

# Business Calendar – Item #4

## California Emergency Solutions and Housing – Round 1

- Senate Bill 850 approved on June 27, 2018 established CESH
- \$1,948,648 allocated to Orange County CoC
  - 5% for administrative cost
- Orange County CoC's CESH Round 1 Implementation
  - Rental Assistance, Housing Relocation and Stabilization Services
  - Flexible Housing Subsidy Funds
  - Operating Support for Emergency Housing Interventions (40% cap)
  - Initial contracts for 20-month contract term

# Business Calendar – Item #4

<b>California Emergency Solutions and Housing – Round 1</b>	<b>\$1,851,250</b>
<b>Rental Assistance, Housing Relocation and Stabilization Services</b>	<b>\$425,250</b>
Interval House*	\$150,250
OC United Way**	\$275,000
<b>Flexible Housing Subsidy Funds</b>	<b>\$650,500</b>
Families Forward*	\$250,000
OC United Way**	\$400,500
<b>Operating Support for Emergency Housing Interventions (40% cap)</b>	<b>\$775,500</b>
Grandma's House of Hope*	\$235,000
Pathways of Hope*	\$160,000
Interval House*	\$175,000
Mercy House**	\$205,500

\* 20-month Contract Term November 1, 2019 to June 30, 2021.

\*\* 20-month Contract Term December 1, 20219 to July 31, 2021.

# Business Calendar – Item #4

## California Emergency Solutions and Housing – Round 2

- \$1,116,498 allocated to Orange County CoC
  - Approximately one third less than Round 2
  - Orange County CoC applied for only two of the three eligible activities.

# Business Calendar – Item #4

- **Recommend using CESH Round 2 for an additional one-year term for the projects detailed on the following table**
  - Utilizing percentages of previous award by eligible category
  - Approximately equivalent to 12-month prorated

<b>California Emergency Solutions and Housing – Round 2</b>	<b>\$1,116,498</b>
<b>Rental Assistance, Housing Relocation and Stabilization Services</b>	<b>\$615,640</b>
Interval House*	\$398,121
OC United Way**	\$217,519
<b>Flexible Housing Subsidy Funds</b>	<b>\$0</b>
<b>Operating Support for Emergency Housing Interventions (40% cap)</b>	<b>\$445,035</b>
Grandma's House of Hope*	\$134,859
Pathways of Hope*	\$100,427
Interval House*	\$117,930
Mercy House**	\$91,819
<b>Administration (5% maximum)</b>	<b>\$55,823</b>

# Business Calendar – Item #4

- **Recommend utilizing approximately \$400,000 in HHAP Round 1 funding to renew Flexible Housing Subsidy Funds for a one-year term, using prorated amount of CESH Round 1 award.**
  - OC United Way – \$240,300.00
  - Families Forward – \$150,000.00



# Business Calendar – Item #4

## Homeless Housing, Assistance and Prevention Round 1

- \$8,081,115.98 allocated to Orange County Continuum of Care
  - 7% maximum for administrative cost
  - 8% minimum Youth Set Aside
- Review of commitments to date

HHAP Round 1	\$8,081,115.98
Administrative Cost	\$565,678.12
Youth Point In Time Count	\$50,000.00
Data Infrastructure	\$140,000.00
Family CES Augmentation	\$100,000.00
Racial Equity Analysis	\$50,000.00
City of Costa Mesa Capital Project	\$2,529,126.00
Covenant House California Capital Project (fulfills 8% Youth Set Aside Requirements)	\$650,000.00
<b>Total Commitments to Date</b>	<b>\$4,084,804.12</b>
<b>Total Remaining For Programming</b>	<b>\$3,996,311.86</b>

# Business Calendar – Item #4

## HHAP Round 1 – Funding Recommendations

- Recommend \$1 million to renew HEAP service contracts for one year
- Recommend \$400,000 to renew the CESH Flexible Housing Subsidy Funds for a one-year term
- Remaining \$2,595,312 in funding to support Project C: COVID-19 Homeless Response Programs from the Request For Proposals

# Business Calendar – Item #4

## Recommended Action

- Approve the renewal of expiring service contracts funded by HEAP and CESH for an additional one-year term utilizing CESH Round 2 and HHAP Round 1 funding as presented to the Policies, Procedures and Standards Committee.

# **Homeless Prevention Assessment Tool Recommendation**

Zulima Lundy, CoC Manager;  
Maricela Rios-Faust, Vice Chair; and  
Judson Brown, Ad Hoc Chair

# Business Calendar – Item #5

## Background

- On November 10, 2020, the PPS Committee recommended the creation of an ad hoc to develop a Homelessness Prevention Assessment Tool
- The goal of the HP Assessment Tool is to assist in prioritizing households at-risk of homelessness for Homelessness Prevention Assistance
- Ad Hoc met to review past and current tools.
- Ad Hoc decided to improve upon previous HP Assessment Tool developed by the Prevention Committee of the Commission to End Homelessness in 2016

# Business Calendar – Item #5

## Background

- 211OC was partnering with homeless service provider agencies to centralize calls from household seeking Homelessness Prevention Assistance
- Family Assistance Ministries and 211OC partnered to pilot the Homelessness Prevention Assessment Tool with the implementation of the City of Rancho Santa Margarita's Homelessness Prevention Assistance Program
- PPS Committee approved the Homelessness Prevention Assessment Tool created by the Ad Hoc on January 12, 2021

## Business Calendar – Item #5

### Recommended Action

- Adopt the Homelessness Prevention Assessment Tool created by the Ad Hoc on Homeless Prevention to prioritize households at-risk of homelessness for Prevention Assistance as recommended by the Policies, Procedures and Standards Committee.

# CoC Data Dashboard

Zulima Lundy, CoC Manager and  
Erin DeRycke, Homeless Management Information  
System (HMIS) Lead



# Business Calendar – Item #6

## Background

- The CoC Data Dashboard was created by 211OC and incorporates data from:
  - Homeless Management Information System
  - 211OC's Contact Call Center Data; and
  - Coordinated Entry System Virtual Front Door Data
- On December 8, 2020, the PPS Committee reviewed the CoC Data Dashboard
- The CoC Data Dashboard was emailed to the PPS Committee members for final review
- PPS Committee members had no additional suggested changes or feedback

## Business Calendar – Item #6

### Recommended Action

- Approve the CoC Data Dashboard developed by 2-1-1 Orange County utilizing HMIS data, contact call center data and Coordinated Entry System Virtual Front Door data as reviewed by the Policies, Procedures and Standards Committee.

